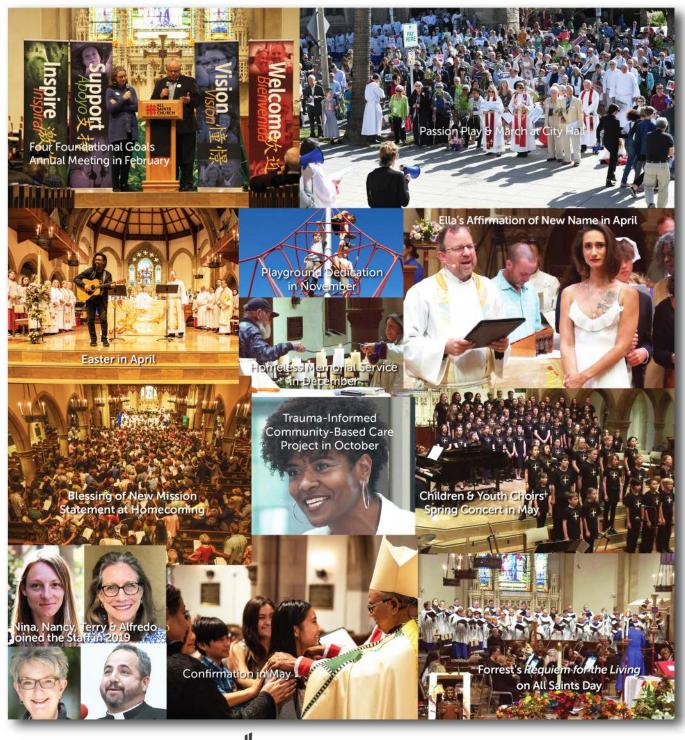
2019 FINANCIAL ANNUAL REPORT & BUDGET REPORT 2020

All Saints Church, Pasadena





ALL SAINTS CHURCH

March 18, 2020

Dear Fellow Parishioners,

I am pleased to report that 2019 was another year of prudent financial management of the funds generously given by our parishioners and larger community to support the work of All Saints Church.

Thanks to your generosity and ongoing support and the careful and prudent expenditures of our staff, our total support exceeded our expenditures. We came in over \$100K over budget on the Support side, mainly due to an increase in film usage of the campus and in special gifts. On the Mission (expenditure) side, we spent \$300K less than we had anticipated in the budget. The bulk of those savings were realized in personnel. Staff vacancies, some of which we plan on filling in 2020, were largely responsible for these reduced expenses.

The bottom line for our financials is that we finished 2019 in a solid financial position with income exceeding expenditures by over \$420K. Although this is very good news, our 2020 budget presents substantial challenges. The budget passed by the Vestry at its February meeting and which will be presented to the parish at our annual meeting reflects significant increases in personnel costs as well as a reduction in actual income from 2019 to 2020 of approximately \$290K. With additional costs to maintaining the status quo, the intention to hire a fourth priest, expected increases to insurance, maintenance of worthy wages and providing a modest cost of living increase to our hard-working staff, even with cost cutting measures enacted by our staff and parish, we are looking at an approximate \$420K shortfall. Because of the generosity of this parish in making additional gifts and increased pledges in 2019, we are fortunate, for the 24th consecutive year, to have reserves to carry forward into 2020 to balance the budget. The vestry is committed to taking steps over the next year to increase the efficiency of our parish, decreasing our reliance on reserves built up from prior years, while honoring the time and efforts of our staff.

We are currently in the midst of an unprecedented time in our world and in our community of faith. As we are physically distanced from each other, we are called to be here for each other and for those most in need during this time. 2020 is already proving to be a challenging year in almost every way. However, when we support each other and our larger community through small and large gifts of time, talent and financial support, we will come through this together, in love.

I want to deeply thank our staff, Vestry and finance committee for their time, expertise, and prayerful discernment in their decision making. A special thank-you also goes out to all of our donors. Because of your on-going and sustained generosity, All Saints continues to be a beacon of love, justice, inclusion, joy and a radical Jesus.

With love and appreciation,

Kimberli Hudson Chair, Finance Committee

Note: These financial reports are unaudited statements, for internal use. Audited statements for 2019 will be available after June 30, 2020.

Balance Sheet

Assets	Dec	Balance at cember 31, 2018	Dec	Balance at ember 31, 2019
Cash - Operating	\$	2,365,901	\$	2,171,042
Cash – Building Project		2,202,990		2,092,043
Cash – Quasi-Endowment*		916,182		1,101,772
Investments		1,775,975		1,999,015
Receivables		4,121		151
Prepaid Expenses		(23,135)		3,800
Land, Buildings, Furniture & Equipment		17,653,665		17,653,665
Columbarium Inventory**		83,879		83,879
Total Assets	\$	24,979,577	\$	25,105,368
Liabilities				
Payroll Withholdings Payable		9,510		15,913
Pension Payable		143,349		147,776
Prepaid Pledges		424,538		402,471
Other Accrued Expenses		26		-
Long-Term Notes Payable		-		-
Total Liabilities		577,423		566,161
Net Assets (Fund Balances)				
Unrestricted		19,012,720		19,012,927
Temporarily Restricted		3,809,350		3,818,448
Permanently Restricted		1,580,084		1,707,831
Total Net Assets		24,402,154		24,539,207
Total Liabilities and Net Assets	\$	24,979,577	\$	25,105,368

* Quasi-Endowment funds are unrestricted bequests and are a part of our investments. Because Quasi-Endowment funds have been approved by the vestry for capital projects, we keep some of those funds in our bank account.

** The cost at installation of the columbarium in the church.

Debt Status

All Saints Church has no debt.

	Budget	Actual	Notes	Variance
Pledges	3,654,768	3,692,156	1	37,388
Special Gifts	230,000	270,086	2	40,086
Plate Offerings	150,000	131,859	3	(18,141)
Special Offerings	112,000	111,429	4	(571)
Grant Income	-	-		-
Parking Lot Income	240,000	240,000	5	-
Building Usage	80,000	105,314	6	25,314
Endowment Income	123,624	123,624	7	-
Interest/Dividend Income	-	2,305	8	2,305
Offsets to Expenses	74,000	108,667	9	34,667
Columbarium Income	-	10,313	10	10,313
Transfers from Restricted	545,000	545,000	11	-
TOTAL SUPPORT	5,209,392	5,340,753		131,361
Personnel	3,403,122	3,146,835	12	256,287
Worship	141,200	149,530	13	(8,330)
Music	92,447	91,616	14	831
Children and Youth Music	30,750	26,099		4,651
Pastoral Care	30,650	30,173	15	477
Children, Youth and Families	39,800	39,442		358
Parish Life	12,650	15,549	16	(2,898)
Education/Formation	20,650	21,334	17	(684)
Congregational Development	25,400	23,976		1,424
Communications	54,050	49,430		4,321
Technology (IT)	85,260	84,058		1,202
Administration	333,733	287,618	18	46,115
Giving	46,100	42,208		3,892
Buildings and Grounds	318,450	336,360	19	(17,910)
Program Support	41,100	34,448	20	6,652
Diocesan Pledge	480,000	480,000	21	
Outreach	54,030	47,846	22	6,184
Transfers to Restricted		10,313	23	(10,313)
TOTAL MISSION	5,209,392	4,916,835		292,559
Increase(Decrease)				
in Net Assets		423,919	24	

2019 YEAR END FINANCIAL REPORT

Notes on the 2019 Results:

- 1. **Pledges**: Our actual delinquency for 2019 was -.02%. We budgeted for a 4.2% delinquency, based on historical averages. We finished the year over budget in Pledges by \$37k, due to a generous overpayment (the Pledges line includes late payments and nonpledge support as well as pledge payments). We are grateful for the generosity of all of those who contributed to our ministry in 2019.
- 2. Special Gifts: We finished 2019 over budget in special gifts by \$40k, due to generosity in year end gifts.
- 3. **Plate Offerings**: The deficit in this line tracks with lower Sunday attendance; this is the third year that open plate offerings have been below budget, and budgets have been reduced accordingly.
- 4. **Special Offerings**: This category includes Christmas and Easter offerings, mail gifts, bequests, memorials and special collections. This category also includes \$10,000 for underwriting for major Giving events, which were not included in the Giving budget.
- 5. Parking Lot Income: We continue to operate under a month-to-month contract with Perfect Parking, Inc.
- 6. **Building Usage**: This line item consists of donations for the use of our property. We had more film shoots than we had hoped to host in 2019, accounting for the positive variance in Building Usage. It is impossible to predict how many opportunities we will be able to accommodate in any given year.
- 7. Endowment Income: Endowment income is based on 5% of the balance of endowment funds averaged over the past four quarters.
- 8. Interest/Dividend Income: Because interest rates are so low, we do not budget for interest income; our income in this line item consists of returns from an investment in Beacon Housing and proceeds from stock transfers (having to do with the timing of stock sales).
- 9. **Offsets to Expenses**: These are "offsets" to expenses such as weddings, funerals, retreats, education offerings and any other programs that generate revenues to offset expenses in program budgets. The positive variance consists of payments for Buildings and Grounds labor for film shoots and outside events, Homecoming food, Funeral/Memorial payments, and flowers for Easter and Christmas (offsetting the overage in Worship below).
- 10. **Columbarium Income**: Income generated by sales of columbarium niches is divided equally between General Endowment and Capital Restricted Projects. These transfers are shown below in Transfers to Restricted.
- 11. **Transfers from Restricted**: We move \$5,000 annually into our outreach budget from a restricted fund which receives income designated for outreach. As we have consistently done in recent years, in 2019 we moved cash available at the end of 2018 from Net Assets available for Future Use into the 2019 operating budget. The amount transferred in 2019 was \$540,000.
- 12. **Personnel**: The savings we show in 2019 are from open clergy positions and a position in Buildings and Grounds (B&G). We had savings in health insurance (rates below projection at budget time as well as due to open positions), savings in Worker's Compensation insurance and unused staff continuing education funds and staff search/relocation funds.
- 13. **Worship**: The negative variance is covered by a positive variance in Offsets to Expenses on the income side (see note 10) for Easter and Christmas flowers.
- 14. **Music**: The 2019 budget did not include instrumentalists for Christmas, Homecoming or All Saints Day. Instrumentalists for Christmas were funded by a special gift, and instrumentalists for All Saints Day were funded by the Quasi-Endowment bequest of George Unger.
- 15. **Pastoral Care**: The Pastoral Care line items include budgets for weddings and funerals, which are impossible to predict (the corresponding income for weddings and funerals appears in "Offsets to Expenses," above).

- 16. **Parish Life**: Parish Life was over budget due to a different procedure for food at Homecoming (in prior years, food trucks were engaged and there were no expenses incurred). There was a corresponding variance in income (see Offsets to Expense above).
- 17. **Education/Formation**: Education/Formation was over budget due to OWL expenses (Our Whole Lives, a new values based sexual education curriculum). The budget for 2020 will be increased accordingly.
- 18. Administration: The variance in Administration is accounted for primarily by savings in copiers (new lease), rector's entertainment, property taxes, and funding for the implementation of the Four Goals Work.
- 19. Buildings and Grounds: Overages were in plumbing, security systems, handyman services, and material and supplies.
- 20. Program Support: This line includes kitchen supplies and Sunday parking expenses.
- 21. **Diocesan Pledge**: In 2019 we gave 10% of our Normal Operating Income to the diocese (per a diocesan formula, consisting of pledges, special gifts, building and parking income and endowment income), based on our 2018 actual income.
- 22. **Outreach**: Savings were in areas of ministry spending and supplies. All budgeted-for discretionary grants were given. Outreach grants to outside agencies were suspended for 2019.
- 23. **Transfers to Restricted**: These funds are from columbarium sales; \$10,313 was divided evenly between Quasi-Endowment and the restricted Capital Projects fund, per our Columbarium policy.
- 24. Increase in Net Assets for Future: Acknowledging the \$540,000 transferred from a restricted fund (see note 11 above), we used \$116,081 of those restricted funds to meet the expenses of 2019. We finished the year with \$424,000 of those reserved funds unused. Consistent with recent years' practice, a portion of these funds may be used in the 2020 budget.

Operating Fund Pledge History

Year	2015	2016	2017	2018	2019
Number of Pledges	1187	1185	1157	1039	818
Average Pledge	\$3,375	\$3,241	\$3,357	\$3,702	\$4,057
Gross Pledge Amount	\$4,005,602	\$3,840,418	\$3,883,913	\$3,846,166	\$3,506,114
Gross Pledge Change	5.6%	(4.1%)	1.1%	(.99%)	(8.84%)
Pledge Revenue Received*	\$3,933,693	\$3,876,292	\$3,894,509	\$3,899,208	\$3,692,156
Pledge Delinquency Rate	7.25%	4.7%	4.2%	4.09%	(.02)%

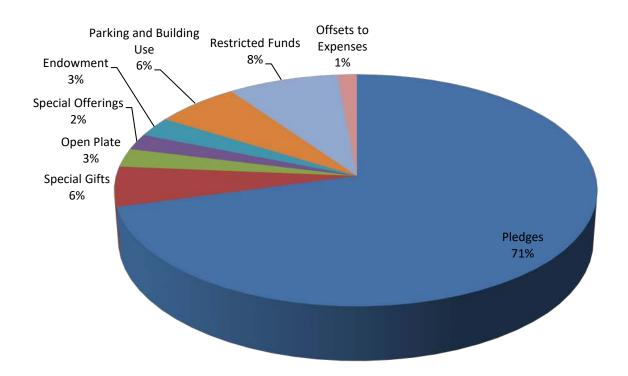
*Pledge Revenue Received includes both current year pledge payments and late payments on the previous year's pledge. It also includes non-pledging members' gifts (approximately \$160,000 a year).

Investment Funds Summary

General Endowment Fund

Church Investment Group (CIG)	\$	1,073,064.85
Episcopal Federal Credit Union	\$	56,395.25
Total General Endowment	\$	1,129,460.10
Regas Peace & Justice Endowment Fund		
CIG Fund	\$	197,054.14
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Total Regas Peace & Justice Endowment	\$	197,054.14
Total negas reace & justice Endowment	<u>,</u>	157,054.14
Quasi-Endowment Fund		
CIG Fund	\$	672,501.16
City National Bank	\$	1,101,772.34
	ڊ	1,101,772.34
Total Quasi-Endowment	<u>Ş</u>	1,774,273.50
GRAND TOTAL INVESTMENT FUNDS	\$	3,100,787.74

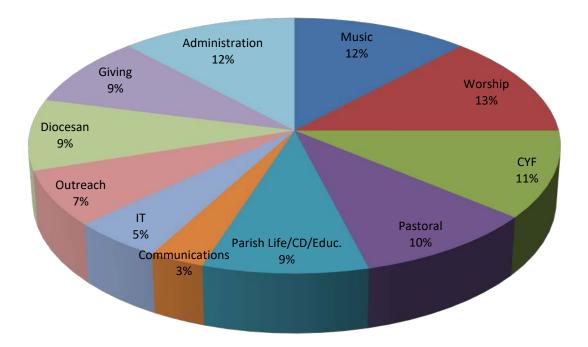
2020 Income Budget



Pledge payments provide over 70% of our budget in 2020.

Only 3% of our budget is funded by income from our endowments.

2020 Expense Budget With B&G & Personnel Distributed



Personnel costs, including music contractors, accounts for 69% of our 2020 budget. This is normal for a church or a nonprofit. Because that large number is not transparent about what various programs cost, this graph illustrates program areas with salaries and benefits allocated appropriately, as well as a distribution of Buildings and Grounds costs to various programs.

2020 BUDGET

	2019 Budget	2020 Budgot	Notes	Variance
Pledges	Budget 3,654,768	Budget 3,564,955	1	(89,813)
Special Gifts	230,000	280,000	2	50,000
Plate Offerings	150,000	130,000	2	(20,000)
Special Offerings	112,000	112,000	4	(20,000)
Parking Lot Income	240,000	240,000	5	_
Building Usage	80,000	80,000	6	_
Endowment Income	123,624	138,455	7	14,831
Offsets to Expenses	74,000	74,000	8	,== _
Transfers from Restricted	545,000	419,000	9	(126,000)
TOTAL SUPPORT	5,209,392	5,038,410		(170,982)
Personnel	3,403,122	3,358,190	10	44,932
Worship	141,200	128,100	11	13,100
Music	92,447	87,447	12	5,000
Children and Youth Music	30,750	27,750		3,000
Pastoral Care	30,650	29,925		725
Children, Youth and Families	39,800	39,800	13	, 23
Parish Life	12,650	11,400	10	1,250
Education/Formation	20,650	18,950	14	1,700
Congregational Development	25,400	24,400		1,000
Communications	54,050	36,575	15	17,475
Technology (IT)	85,260	80,260	15	5,000
Administration	333,733	286,233	16	47,500
Giving	46,100	48,800	17	(2,700)
Buildings and Grounds	318,450	322,450	18	(4,000)
Program Support	41,100	35,100	19	6,000
Diocesan Pledge	480,000	455,000	20	25,000
Outreach	54,030	48,030	21	6,000
TOTAL MISSION	5,209,392	5,038,410		170,982

Notes on the 2020 Budget:

- Pledges: Our delinquency for 2018 was -.99% and we budgeted for a 4.2% delinquency for 2019, based on historical averages. Our actual delinquency rate for 2019 was -.02%. The pledge line budget is determined by a formula which considers gross pledges and projected new pledges, applies a delinquency to that number (2.5%, based on low delinquency the last two years), adds in nonpledge support (those who do not make a pledge but give regularly), projected late payments and projected late pledges. Our pledge budget line is lower for the third year in a row (\$90k lower in 2020 than it was in 2019). We are grateful for the generosity of all of those who made pledges to our 2020 budget.
- 2. **Special Gifts**: We increased the budget line for 2020 in order to close the budget, based on an assessment by the rector and the Director of Giving.
- 3. **Plate Offerings**: We are decreasing this budget line based on 2019 actuals. The deficit in this line tracks with lower Sunday attendance.
- 4. **Special Offerings**: This category includes Christmas and Easter offerings, mail gifts, bequests, memorials and special collections.
- 5. Parking Lot Income: We continue to operate under a month-to-month contract with Perfect Parking, Inc.
- 6. **Building Usage**: This line item consists of donations for the use of our property. We had more film shoots than we had hoped to host in 2020, and budgeted with an expectation that shoots would continue to be booked. It is impossible to predict how many opportunities we will be able to accommodate in any given year.
- 7. **Endowment Income**: Endowment income is based on 5% of the balance of endowment funds averaged over the past four quarters.
- 8. **Offsets to Expenses**: These are "offsets" to expenses such as weddings, funerals, retreats, education offerings and any other programs that generate revenues to offset expenses in program budgets, including meals for Homecoming Sunday. Payments for staff time used during film shoots also in included in this line.
- 9. Transfers from Restricted: We move \$5,000 annually into our outreach budget from a restricted fund which receives income designated for outreach. As we have consistently done in recent years, in 2020 we moved cash available at the end of 2019 from Net Assets available for Future Use into the 2020 operating budget. The amount transferred in 2020 was \$414,000, out of \$424,000 in available funds. \$10,000 of those available funds was moved to a restricted fund for capital projects.
- 10. **Personnel**: The 2020 Personnel budget includes: 4.5 clergy positions (the fourth full-time priest to start in November), annualized salaries for Directors of Giving and of Congregational Development (both were funded for a partial year in the 2019 budget), and the open position of Facilities Manager. Open positions for a receptionist and for an administrative assistant were not funded for 2020. Health benefits went up 11% for 2020, and worker's compensation insurance went up 20%. Cuts were made to continuing education for most staff, and for the rector's professional expenses.
- 11. Worship: Budget cuts for 2020 included Sunday flowers, Easter and Christmas flowers/decorations, and cuts to the music offered at the 1pm service.

- 12. Music, Children and Youth Music, Pastoral Care, Parish Life, Congregational Development, and Information **Technology**: In order to balance the 2020 budget, cuts were made to various program budgets, determined by the department heads.
- 13. Children, Youth, and Families (CYF): No budget cuts were made to CYF programming for 2020.
- 14. Education/Formation: Budget cuts were made to education programming, with the intention that all programming will pay for itself. No cuts were made to rector's forums. Funds were added to the budget for Our Whole Lives (OWL), a new values based sexual education curriculum, so that we can expand the age ranges included in the program.
- 15. Communications: We discontinued the monthly Saints Alive periodical, and additional cuts were made in advertising.
- 16. Administration: Cuts were made in the funding for Four Goals Work and in rector's entertainment, the vestry/staff conference, and in materials and supplies.
- 17. Giving: A small increase to the budget was added to engage a data service for analyzing giving potential.
- 18. Buildings and Grounds: Small increases were made for increased utility costs (water and rubbish).
- 19. **Program Support**: This line includes kitchen supplies and Sunday and special occasion parking expenses. Cuts were made in kitchen supplies for 2020.
- 20. **Diocesan Pledge**: In 2020 we are giving 10% of our Normal Operating Income to the diocese (per a diocesan formula, consisting of pledges, special gifts, building and parking income and endowment income), based on our 2020 budgeted income. We have given just over 10% in past years, with the budgeted amount not dropping when our budgeted income dropped the past two years. This is a cut of \$25,000 for 2020.
- 21. **Outreach**: Cuts were made in programming. Discretionary grants are still in the budget. Grants to Outside Agencies are not in the budget in 2020 (as they were not in 2019; they were cut significantly in 2018).



32 Anonymous Barbara Ackermann **Greg Adams** Susan Adkins Mark Afram John & MarvAnn Ahart Paul & Anne Ahrens **Bob Aicher & Jill Hunting** Grace Ajilore Shizuko Akasaki Jim Albarano & Derek Wan Rhonda Albey Oscar Alcantara Lopez Kegan & Helen Allee-Moawad Terese Alirez Tom Allen Donna Ambrogi Chervl Andersen O'Colmain **Brinell Anderson** Kristin & Shannon Anderson Jamie Anderson Polly Anderson Troy Anderson Barbara Andrade DuBransky & Tom DuBransky Mark & Alison Ankeny Robert & Gloria Antall Jerry Antig Lynn Aponte Wayne April Rigoberto & Eva Arrechiga Peter & Paula Arvedson Carolvn Ash Frank & Winnie Ashford William Atsumi **Ralph Ayers** Ingrid Baartman Catherine Babcock Mike & Carole Babcock Ed Bacon & Hope Hendricks-Bacon Paula Bailey Clif & Rosemary Baker Daniella Baker

All Saints Church warmly thanks everyone in our community who generously committed a pledge in support of our 2019 annual operating budget:

Aline & Danny Bakewell Betty Bamberg Shannon Bankhead Linda Banks Gail & Robert Bardin Charles & Kate Barker Greg Barnes Susie & Reggie Barnes Jamie Barnett Bruce Barrett Barbara Barrett-Byrne Randall Bartman & Beth Houskamp Mary Bassel Amanda Baughman Wendy & Charles Bayer Peter Bechtel & Michael Wong Lorraine Becker Holly Becker Downs & Dermott Downs Edward Beckett & Sharon Bailey-Beckett Barbara Beckham John & Deborah Bednarski Marcia Behar Barbara Bell Jay Belloli Beatriz Beltrán Patricia Benner Robert & Bya Berger Matthew Berkley Jenny Berman Jonathan & Kimberly Berry Mary Anne & Bill Berry Sandy Biery Richard & Susan Biggar Robert Bilheimer Kate Billington Liza Billington & Cory Brendel Cindy Bishop & Mark Tsagalakis Bob Black Julie Blackshaw Amanda Bolliger Jim Bond

Roman Borek Talia Bowman Phyllis Boyajian Mark Braden Tim Bradley & Jocelyn Washington Tom Brady & Lynn Fairbanks Amy Brenneman Steve E. Brewster Alicia Brossy de Dios Edward C. Brown Susan Brown Jean Bruce Poole Bob & Therese Brummel Christopher Brunwin & Deana Elliott Mary Bucci Bush Bobby Buchanan & Russ Lee Dan & Debbie Bump Peggy Burt Betye Burton Joy Bustrum & Scott Garrels Edichi Byerly Howard & Naomi Caldwell John & Susan Caldwell Ed Cameron Mark Cammack & Stepany Tambunga Daniel & Susie Campana Julie Campoy Wendy Cano Diana Carbajal Mejia & Juan Mejia Paul & Susan Carey Robert & Maureen Carlson Rosie & Mehdi Emrani Carlos Carrillo Daniel Carrillo Lorna Carry Thomas Castañeda & Richard von Ernst Christopher Castaneda & Jamie Weber Castaneda Jeric Caundy Blaine & Virginia Cavena

Linda Centell & Ed Washataka Enzo Cesario **Phyllis Chambers-Emmons** Kyle & Elizabeth Champion Anne Chaney & Matt Brewer Elizabeth & Joshua Chase Celesta Cheney-Rice Jacqueline Chilin & Joel Sanchez Yok Choi Martha Chowning & Jonathan Groff **Dorothy Christ** Henry Chu & James Baer Marsha Cifarelli Lyn Cisneros Carol Clary Virginia Classick & Chuck Rossie Lorraine Clearman & Jim Panos **Cathy Clement** Lilli Cloud Loretta Coha **Betty Cole** Mary Cole Jean & Richard Cone **Eleanor Congdon** Lisa Connor Beatrice Conover & Indigo Redman Helen Cooper Renatta Cooper Terry & Megan Cooper Adam Coppersmith & Elizabeth Green **Connie Corley** Michael & Diane Cornwell **Catherine Cory** Patricia A. Coulter Barbara Covington & Paloma Barroso Jan Cowell Pam Cox Jerry Craig Gail Crawford Shirley Crawford **Charleen** Crean **Betsy Crighton** Linda Critchfield **Becky Crocker** Naomi Crocker Tony Crocker & Liz O'Mara **Phillip Crouch** Ed Cruz Math Cuajungco Fritzie Culick Bill Cunliffe **Bryon Cunningham** Margaret Cunningham Wendy Currier Jim & Debbie Currul

Carole Dahl Gary Dahle & Derek Whitefield **Richard & Jinny Dalbeck** Paul & Mindy Danna **Bill & Nancy Dannevik** Anna Davalos **Rebecca & Les Davies** Anita Davis Ashley Davis Chris & Jennifer Davis Cyrus Davis Kathy Davis **Rick Davis** Pat & Marsha Dawe Lisa Dawe & Darrell Park Frank & Janet De La Peza Shelley & Brian De Leon David Deamer & Risë Worthy-Deamer Sharyn Delahousie Howard Den Hartog Justin Denlinger & Kristen Sipper-Denlinger Catherine Dent & Peter Eliasberg Joan Depew Christian Desmond & Sarah Orth-Desmond **Ginger Detoy Bill Deverell & Jennifer Watts** Sally DeVore John Deweese & Greg Ryan Joanna Dewey & Fairbairn Powers Johari DeWitt-Rogers Ann Sturges Deyo Thomas Diaz Susan Dickson Rhonda Dillon Giuseppe DiMassa Joe & Maria DiMassa Luca DiMassa Giancarlo DiMassa & Emily Dossett Jan Devine Stephanie Dixon John & Kathleen Donaldson Carminnie Doromal Alex Dorsey & Pamela Villareal Vera Drew Tom Drino Jo Drummond Chad Druten Francois & Cheryl DuBoucheron **Rosalind & Gregory Duhon** Bob & Merrily Dunlap Michael F. Duran & Suzanne Spillane Lori Dutcher & Loxie Brown

Gretchen Duvall & Rui Kanai Frank & Teresa Dvoracek Grace & William Dyrness Hannah Earnshaw Dave & Becky Ebershoff Carol Econn Mark & Wendy Edwards Nader & April Eldahaby Candace Elliott Kay Ellis Peter & Nanci Ellis Robert Endara Scott England & Jennifer Windham Jane Engleman Ruth & Dierk Esseln Donna Estacio Emily & Hugh Evans Jessica Ewing Lucy Anne Ewing Stephanie Fahnestock John Fairbanks & Ray Hayes Donna Falls **Kimberly Farnam** Malinda Farrington Kathryn Fauble John & Joan Fauvre **Rick & Judy Felton** Gairhri Fernando Russell Ferrante & Gerry Puhara Jim & Mary Ferris Steve & Margaret Finnegan Mary Beth Finnerty Judith Fischer Julie Flad-Leto & Brian Leto Kathleen Flanagan Christopher Flick & Marita McCarthy Henry Fliegel Chris Folz **Cindy Fong** Katie Ford Antonio Ford-Martinez John & Jai Forney Sarah Forth **Christian Foster** Leroy Foster Wendell & Ann Foster Charles Foster & Mira Kirshenbaum Louise & Tom Fox **Beverly Franco** Gary & Ann Freeman Laraine Frid Patricia Fu Brian Fullner Wendy Furman-Adams Antonio Gallardo Steve & Grace Galton James Gamboa

Cara Garcia Patrick Garcia & Eric Baker Ann Gardner Gerti Garner Debbie Gastler & Andrew Malloy Will Gatlin & Becca Murray Nicole Gatto & Mark Moreno Mae Gautier & Norman Thomas Jennifer Gealy Talia Gibas Gregory & Jessica Gillooly Wanjiru Gitau Chris Glaeser and Jane Brust Michael & Marisa Glass Christian Glawe & Christine Hartman Kaylie Glawe Terry Gock & Michael Zeldin Anisha Gomes & Cory Youngblood Larry Gonzalez & Jim Jansen Leila Gonzalez & Ken McCue Alex Gonzalez & Anne Reid Nancy Goodell Jim & Maria Goulding Sidney Grabow Phillip and Ann Graf Tracy Gray Alastair & Gerry Greeves Michael Gregory Robb & Mary Grimm Margo Groves & Bob Hunter Shirley Guldimann Jody Gunn Ted & Gail Gunther Wendy Gutschow Jeffrey Gutstadt Wm. Mark Hafeman Sue Haffley Erica Hahn **Charles Haig** Shamus Halkowich & Meg Glasser John & Anna Hallstrom Margo Halsted & Peter Lesourd **Caryl Hamilton Millie Hamilton Ruth Hammond** Aleta Hancock Andrew Hanek Mary Kathryn Hansen Adams Jarratt Dean Hare Paul Roy Harris Suzanne Harris Vickie & John Harris **Teresa Hartley Richard Harvey Catherine Hawks Charles Hay** Gloria & Brian Hayes

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